Strategic Development of School With Environmental Concepts A Case Study At KharismaBangsa Bilingual Boarding School And SMAN 8 Pekanbaru

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Abstracts

Environmental awareness is of an absolute requirement for effective environmental development efforts. Since it is closely related to the norms and ethics, environmental management by using educational path were a strategic position. Environmental education is specifically important because the world is recently experiencing imbalance (disequilibrium) state in term of environment. The present study aims at formulatingdevelopment strategies with environmental conceptson high school students. KharismaBangsa Bilingual Boarding School Tangerang and SMAN 8 Pekanbaru, which have obtained various achievements and appreciation in the environmental field, were taken as object of the study. ASWOT analysis were performed to both schools target for finding out the formulation strategy. The study suggested thatboth schools KharismaBangsa and SMAN 8 should implement an aggressive strategy, the strategy S-O (Quadrant I) which is, applied tohigh school students. It was found that the students' awarenessincreased toward the environment whichaccordingly, were related to that support of parents, schools, and developed environmental activities with the community.

Keywords: Development Strategy, Educational, Environmental

Introduction

Environmental awareness is an absolute requirements for effective environmental development efforts. Educational dimensions is a prerequisite in forming the student's character of environmental awareness. A good education service will shape and teach man how to manage and empower nature wisely. According to Sujarna (2014), student with environmental care characters will foster an awareness of someone else. Environmental issues are closely related to the norms and ethics in

controlling the environment. The problems should be solved by technical efforts are supported with educational and persuasive efforts. Educational programs fostering learners to have understanding, awareness, attitudes and environmental behavior in appropriate ways and ethical norms. This effort became the key to achievingschool with the environmental concepts. Environmental management by using educational path has a strategic position in increasing of public awareness. This formal approach is an alternative in providing environment conceptsto the student. Environmental education is important because the world is now experiencing imbalance (disequilibrium). Development must now be adjusted because the environmental has disorders with impacts that threaten the sustainability of welfare (Wuryadi, 2009). School with the environmental conceptscharacterize the behavior of people in schools and school facilities and infrastructure that supportschool with the environmental concepts.

In line with the idea that education is the key to address the problems faced, some schools in Indonesia, especially the high school level, has made various efforts to actualize school with the environmental concepts. The indicator can be seen from the appreciation to theschool that have the environmental concepts. High schoolKharismaBangsaTangerangor high school KharismaBangsa Bilingual Boarding School Tangerang, won a gold medal in the program *International Environment Project Olympiad* in Istanbul Turkey in 2009, *Honourable Mention* in the program I-SWEEP (*International Sustainable World Energy, Engineering and Environment Project Olympiad*) in Texas United States in 2010. Likewise,state high school of SMAN 8Pekanbaru, won Adiwiyata award from the Ministry of environment and several times been awarded on the environment.

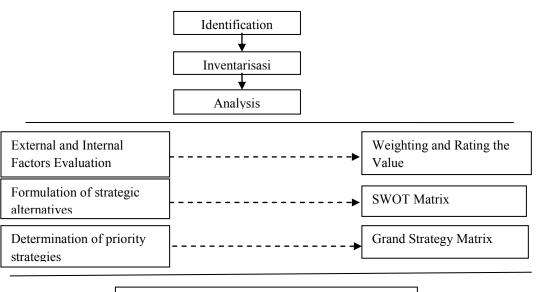
These conditions motivated the author to study theschool with the environmental concepts and the factors behind it so that can formulate strategies on the development of school with the environmental concepts to high school students.

Research Methods

The study has been conducted at high schoolKharismaBangsaTangerang and state

high schoolof SMAN 8 Pekanbaru which began in November 2015 to March 2016. Asurvey was carried out by sampling of student to be respondent in the two shools. Secondary data were collected in the form of evidence, records or historical reports that have been compiled in the archives of both published and unpublished. Primary data may be the subject of opinion (vote) individually or in groups, on the observation of an object, event, and test results. The data obtained were tabulated and discussed descriptively.

To formulate the development strategy of environmental concept, a SWOT analysis, which consists of Strengths, Weaknesses, Opportunities and Threats were performed (Rangkuti, 2009). This method aims to identify the various internal and external factors systematically. The analysis techniqueused in processing the data include an evaluation matrix, SWOT matrix followed by *grand strategy* matrix. Illustration of SWOT analysis stages in this study, as shown in Figure 1.



The formulation of the strategy priorities

Figure 1. Stages Illustration of SWOT Analysis Formulationschool with the environmental concepts Development Strategy

To determine the criteria for assessment of the value aspect, the weight and the rating on the SWOT elements in this study as shown in Table 1.

No	Aspect	Valuation	Classification	Remarks
0 0 0 14 0	And Discussion		1	Not Important
	And Discussion Value	1 - 4	2	Quite important
1.	value	1 - 4	3	Important
			4	Very Important
			0,01 - 0,05	Not Important
2.	Weight	0,01 - 0,20	0,06 - 0,10	Quite important
Ζ.			0,11 - 0,15	Important
			0,16-0,20	Very Important
			1	Lower respond
3.	Rating	1 – 3	2	Moderate respond
			3	Higher respond

 Table 1. Criteria for Assessment of Values Aspects, Weights and Rating on School with the Environmental ConceptsSWOT Elements

Source: Adopted from Marhalim (2015)

Identification Internal and External Factors

The data and information collectedwere categorized into 14 variables of school with environmental concepts Table 2.

Table 2. Inventory of Internal and External Factors of SWOT elementsSchool with Environmental
concepts High school Kharisma Bangsa Tangerang and state high school 8 Pekanbaru

No.	Variable factors	High school Kharisma Bangsa Tangerang				State high school 8 Pekanbaru			
	Internal/External	S	W	0	Т	S	W	0	Т
1.	Disposing waste in its place	N				N		1	
2.	WC/ Toilet Cleanliness								
3.	Class Cleanliness		\checkmark			\checkmark			
4.	School garden		\checkmark			\checkmark			
5.	School janitor						\checkmark		
6.	Electrical energy					\checkmark			
7.	Waste processing		\checkmark			\checkmark			
8.	Environmental Funds in school		\checkmark						
9.	Environmental education		\checkmark						
10.	Student's interest towards school			\checkmark					
11.	Sponsorship and supports								\checkmark
12.	Competition with other the schools				\checkmark				
13.	Cooperation with the outside party								
14.	Green open space								

Source: Primery data (2016)

Evaluation of Internal and External Factors

After an inventory of internal and external factors of all elements of SWOT, further evaluation were done by providing value, weight and rating SWOT elements to each school (Table 1). The calculated value, weight and rating of elements for high school KharismaBangsaTangerang shown in Table 3 and for state high school 8 Pekanbaru shown in Table 4.

After scoring, weighting and rating each of SWOT elements, formulating alternative strategies using SWOT matrix for each school were done. The strategies alternative formulation of school with environment concepts for high school KharismaBangsaTangerang were shown in Table 5 and for state high school 8 Pekanbaru shown in Table 6. Table 3. Calculation of Values, Weight and Rating of SWOT Elements school with environment conceptsKharismaBangsahigh school Tangerang

No.	Variable	value	weight	Rating	Score
	Strength (S)	2	0.10		1.00
	 Disposing waste in its place 	3	0,18	2	1,08
1.	 – WC/ Toilet Cleanliness 	3	0,13	3	1.17
1.	 School janitor 	4	0,18	2	1,44
	 Electrical energy 				0,60
	– Green open space	3	0,11	2	0,66
	Total	4 0,18 2 3 0,10 2 3 0,11 2 Total 2 0,13 2 3 0,15 2 3 0,15 1 3 0,13 1			4,95
	Weakness (W)				
	 Class Cleanliness 	2	0,13	2	0,52
•	– School garden		0,15	2	0,90
2.	 Waste processing 	3	0,15	1	0,45
	– Environmental Fund	3	0,13	1	0,39
	- Environmental education	2		3	0,48
	Total				2,74
	Opportunities (O)				
3.	- Student's interest	3	0,16	3	1,44
	- Sponsorship and supports	3	0,13	2	0,78
	Total				2,22
	Threat (T)				
4.	- Competition with other schools	3	0,13	3	1,17
	 Cooperation with the outside party 	3	0,13	1	0,39
	Total				1,56

Source : Processed Data(2016)

Table 4. Calculation of Values, Weight and Rating of SWOT Elements School with environment concepts state high school 8 Pekanbaru

No.	Variable	Value	Weight	Rating	Score	
	Strength (S)		0.15		1.0-	
	 Disposing waste in its place 	3	0,15	3	1,35	
	– WC/ Toilet Cleanliness	3	0,12	2	0,72	
1	 Electrical energy Class Cleanliness 	3	0,15 0,10	2 2 2	0,90 0,40	
1.	– School garden	$\frac{2}{2}$	0,10	1	0,40	
	- Waste processing	3 2 2 2	0,11	3	0,66	
	– Environmental Funds	4	0,16	3	1,92	
	 Environmental education 	3	0,13	1	0,90	
	Total				6,93	
	Weakness (W)					
2.	- Green open space	3	0,14	3	1,26 0.78	
	– School janitor	3	0,13	2		
	Total				2,04	
	Opportunities (O)					
3.	– Student's interest	4	0,18	3	2,16	
	 Cooperation with the outside party 	2	0,10	2	0,40	
	Total				2,56	
	Threat (T)					
4.	 Competition with other schools 	4	0,18	2	0,48	
	 Sponsorship and supports 	1	0,01	3	0,03	
	Total				0,51	

Source : Processed Data(2016)

angerang Threats (T) 1. Competition with other the schools 2. Cooperation with the outside party	□Develop cooperation with other schools (T1,T2, S1, S2, S4)	□Implementing specific policies on the environment in school (T1, T2, W4, W5)		Threats (T) 1. Competition with other the schools 2. Sponsorship and supports	□ Develop cooperation with other schools (T1, S1, S2, S4,S8)
ent conceptshigh school Kharisma Bangsa T Opportunities (O) 1. Student's interest towards school 2. Sponsorship and supports	 Develop students awareness through the support of parents (O1, S1, S2, S4, S5) develop students awareness through support of schools (O2, S3) 	□ Improvingenvironmental infrastructure in the school (02, W5) □Develop student's knowledge of the environment (01, W2, W3) □Developfunding sources for environmental activities (02, W5)	onceptsstate high school 8 Pekanbaru	Opportunities (O) 1. Student's interest towards school 2. Cooperation with the outside party	 Increase students awareness through the support of parents(O1, S1, S2, S4) Developing environmental activities with the community (O2, S3, S5, S6, S7, S8)
Table5. SWOT matrix of school with environment conceptshigh school Kharisma Bangsa Tangerang Opportunities (O) InternalFactors 1. Student's interest towards school 1. Competi InternalFactors 2. Sponsorship and supports 2. Coopera	 Strengths (S) 1. Disposing waste in its place 2. WC/ Toilet Cleanliness 3. School janitor 4. Electrical energy 5. Green open space 	 Weakness (W) 1. Class Cleanliness 2. School garden 3. Waste processing 4. Environmental Funds 5. Environmental education 	Table6. SWOT matrixschool with environment conceptsstate high school 8 Pekanbaru	InternalFactors	 Strengths (S) 1. Disposing waste in its place 2. WC/ Toilet Cleanliness 3. Electrical energy 4. Class Cleanliness 5. School garden 6. Waste processing

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□ Develop cooperation with the environmental

foundation (T2, W1, W2)

Develop student's knowledge of the environment (O1, O2, W1, W2)

8. Environmental education 7. Environmental Funds

1. Green open space 2. School janitor

Weakness (W)

Grand StrategyMatrix

Grand Strategy Matrix is positioning of strategy priorities that have been formulated through the SWOT matrix. Positioning is known through the coordinates obtained from

the difference between the sum of the value of internal factors (the strengths and weaknesses) and external factors (the opportunities and threats) which have been identified as shown in Table 7.

 Table 7. Determination of the position coordinates priority strategies school with environment concepts for high School Students

No	Name of school	InternalF	InternalFactorScore			ExsternalFactor Score		
		S	W	S-W	0	Т	О-Т	Coordinate
1.	High schoolKharisma Bangsa Tangerang	4,95	2,74	2,21	2,22	1,56	0,66	2,21 ; 0,66 4,89 ;
2.	State high school 8Pekanbaru	6,93	2,04	4,89	2,56	0,51	2,05	4,89 ; 2,05

Source: DataAnalysis (2016)

Based on difference summation so thatdetermined the position of strategy coordinates, as shown in Figure 2.

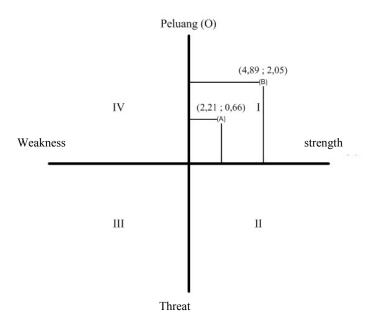


Figure 2. Development Strategy position of school with environment concepts for High School Students (A) High School KharismaBangsaTangerang (B) State high school 8 Pekanbaru

Figure 2 showed that High school Kharisma Bangsa Tangerang and state high school 8 Pekanbaru is located in Quadrant I. The strategy should be done in accordance withQuadrant I was aggressive strategy (*Growth Oriented Strategy*) or also called S-O strategy (*Strength-Opportunities*) (Rangkuti, 2009), Quadrant Iposition is very advantageous because it has the power that can take advantage of existing opportunities. Further analysis suggested that the development strategy both schools should implement the S-O trategywhich is an aggressive strategy. For high school KharismaBangsaTangerang, an aggressive strategy of school with environment concepts which selected from alternative strategies formulated through SWOT, include:(1) Developawareness of students through the support of parents(2) Develop awareness of students through school support. Aggressive strategies of school with environment concepts selected from alternative strategies formulated through the SWOT matrix for state high school 8 Pekanbaru, include:(1) Develop the awareness of students through parent support(2) Developing environmental activities with the community(3) Developing student awareness on environment through parents and school(4) Developing environment activities with the community. The above four strategies of school with environment conceptswere derived from the analysis of two high schools in this study.

Conclusion

The development strategy of school with environment concepts for high school students is to develop and increasestudents awareness toward the environment through the support of parents and schools, and developing environmental activities with the community.

Acknowledgment

The author would like to thank to High School Kharisma Bangsa Tangerang and state high school 8 Pekanbaru who helped during the study. Further thanks are also extended to all those who helped this research became easier.

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